Abstract

We generalize a recent mathematical analysis of Bernard Baars’ model of human consciousness to explore analogous, but far more complicated, phenomena of institutional cognition. Individual consciousness is limited to a single, tunable, giant component of interacting cognitive modules, instantiating a Global Workspace. Human institutions, by contrast, seem able to multitask, supporting several such giant components simultaneously, although their behavior remains constrained to a topology generated by cultural context and by the path-dependence inherent to organizational history. Surprisingly, such multitasking, while clearly limiting the phenomenon of inattentional blindness, does not eliminate it. This suggests that organizations (or machines) explicitly designed along these principles, while highly efficient at certain sets of tasks, would still be subject to analogs of the subtle failure patterns explored in Wallace (2005b, 2006). We compare and contrast our results with recent work on collective efficacy and collective consciousness.

Key words bandpass, cognition, community, culture, directed homotopy, global workspace, groupoid, institution, information theory, random network, rate distortion manifold, topology.

INTRODUCTION

Humans, in small, well trained, disciplined groups, are the most efficient and fearsome predators on Earth. Humans, in large-scale organization, have recast both the surface features and the ecological dynamics of the entire planet. Human organizations, at all scales, are cognitive, taking the perspective of Atlan and Cohen (1998), in that they perceive patterns of threat or opportunity, compare those patterns with some internal, learned or inherited, picture of the world, and then choose one or a small number of responses from a vastly larger repertory of what is possible to them.

Both individuals and organizations operate within the constraints and affordances of human culture, which, to take the perspective of the evolutionary anthropologist Robert Boyd, at the individual level, “...is as much a part of human biology as the enamel on our teeth” (e.g. Richerson and Boyd, 2004).

One starting point for understanding the necessity of including culture in any study of individual cognition or consciousness lies in the observations of Nisbett et al. (2001), and others, following the tradition of Markus and Kitayama (1991), regarding fundamental differences in perception between test subjects of Southeast Asian and Western cultural heritage across an broad realm of experiments. East Asian perspectives are characterized as holistic and Western as analytic. Nisbett et al. (2001) find:

(1) Social organization directs attention to some aspects of the perceptual field at the expense of others.
(2) What is attended to influences metaphysics.
(3) Metaphysics guides tacit epistemology, that is, beliefs about the nature of the world and causality.
(4) Epistemology dictates the development and application of some cognitive processes at the expense of others.
(5) Social organization can directly affect the plausibility of metaphysical assumptions, such as whether causality should be regarded as residing in the field vs. in the object.
(6) Social organization and social practice can directly influence the development and use of cognitive processes such as dialectical vs. logical ones.

Nisbett et al. (2001) conclude that tools of thought embody a culture’s intellectual history, that tools have theories build into them, and that users accept these theories, albeit unknowingly, when they use these tools.

Clearly, culture must have a similarly intimate relation to the cognitive functioning of human organizations.

Recently the scientific study of human consciousness has again become permissible, after nearly a century of silence enforced by ideological diktat, and Bernard Baars’ Global Workspace Theory (GWT), (Baars, 1988, 2005) is rapidly emerging as the first among equals in the Darwinian competition between theoretical approaches (e.g. Dehaene and Naccache, 2001). Even more recently, Wallace and colleagues (e.g. Wallace, 2005a, b, 2006; Glazebrook, 2006) have developed a fairly detailed mathematical model of GWT, using a Dretske-like information theory formalism (Dretske, 1981,
1988, 1993, 1994), extended by import of approaches from statistical physics, the Large Deviations Program of applied probability, and the topological theory of highly parallel computation.

Although individual human consciousness is socially constructed as a great scientific ‘mystery’, we shall suggest here that institutional cognition is, in fact, likely to be a far more complex and varied phenomenon, significantly less constrained by biological evolution, and far more efficient in many important respects. The ability to engage in organizational cognition, in fact, may be a more fundamental evolutionary adaptation for human survival than even individual consciousness.

As the cultural anthropologists will attest, the structures, functions, and innate character of institutional cognition are greatly variable and highly adaptable across social and physical geography, and across history. Individual human consciousness, by contrast, remains constrained by the primary biological necessity of single-tasking, leading to the striking phenomenon of inattentive blindness (IAB) when the Rate Distortion Manifold of consciousness become necessarily focused on one primary process to the virtual exclusion of others which might be expected to intrude (e.g. Mack, 1998; Dehaene and Changeux, 2005; Matsuda and Nisbett, 2006).

Simons and Chabris (1999) detail a particularly spectacular example of IAB. A videotape was made of a basketball game between teams in white and black jerseys. Experimental subjects who viewed the tape were asked to keep silent mental counts of either the total number of passes made by one or the other of the teams, or separate counts of the number of bounce and aereal passes. During the game, a figure in a full gorilla suit appears, faces the camera, beats its breast, and walks off the court. About one half of the experimental subjects completely failed to notice the Gorilla during the experiment. See Simons (2000) for an extended discussion, and Wayand et al. (2005) for more recent experiments.

Other case histories, involving an aircraft crew which became fixated on an unexpectedly flashing control panel light during a landing, or a man walking a railroad track while having a cell phone conversation, are less benign.

Generalizing a second order mathematical treatment of Baars’ Global Workspace model of individual consciousness to organizational structures will suggest the contrasting possibility of collective multitasking, although that is mathematically a far more complicated process to analyze and describe. Somewhat surprisingly, we will uncover an institutional analogue to individual inattentive blindness.

We will begin with a recapitulation of recent work on individual consciousness, as a kind of second order iteration of simple cognition, and then begin to examine the nontrivial generalizations needed to describe institutional cognitive multitasking.

INTRODUCTION TO THE FORMAL THEORY

1. The Global Workspace model of individual consciousness

The central ideas of Baars’ Global Workspace Theory of individual consciousness are as follows (Baars and Franklin, 2003):

1. The brain can be viewed as a collection of distributed specialized networks (processors).
2. Consciousness is associated with a global workspace in the brain – a fleeting memory capacity whose focal contents are widely distributed (broadcast) to many unconscious specialized networks.
3. Conversely, a global workspace can also serve to integrate many competing and cooperating input networks.
4. Some unconscious networks, called contexts, shape conscious contents, for example unconscious parietal maps modulate visual feature cells that underlie the perception of color in the ventral stream.
5. Such contexts work together jointly to constrain conscious events.
6. Motives and emotions can be viewed as goal contexts.
7. Executive functions work as hierarchies of goal contexts.

Although this basic approach has been the focus of work by many researchers for two decades, consciousness studies has only recently, in the context of a deluge of empirical results from brain imaging experiments, begun digesting the perspective and preparing to move on.

Currently popular agent-based and artificial neural network (ANN) treatments of cognition, consciousness and other higher order mental functions, to take Krebs’ (2005) view, are little more than sufficiency arguments, in the same sense that a Fourier series expansion can be empirically fitted to nearly any function over a fixed interval without providing real understanding of the underlying structure. Necessary conditions, as Dretske argues (Dretske, 1981, 1988, 1993, 1994), give considerably more insight.

Wallace (2005a, b) addresses Baars’ theme from Dretske’s viewpoint, examining the necessary conditions which the asymptotic limit theorems of information theory impose on the Global Workspace. A central outcome of that work is the incorporation, in a natural manner, of constraints on individual consciousness, i.e. what Baars calls contexts. Using information theory methods, extended by an obvious homology between information source uncertainty and free energy density, it is possible to formally account for the effects on individual consciousness of parallel physiological modules like the immune system, embedding structures like the local social network, and, most importantly, the all-encompassing cultural heritage which so uniquely marks human biology (e.g. Richerson and Boyd, 2004). This embedding evades the mereological fallacy which fatally bedevils brain-only theories of human consciousness (Bennett and Hacker, 2003).

Transfer of phase change approaches from statistical physics to information theory via the same homology generates the punctuated nature of accession to consciousness in a similarly natural manner. The necessary renormalization calculation focuses on a phase transition driven by variation in the average strength of nondisjunctive weak ties (Granovetter, 1973) linking unconscious cognitive submodules. A second-order universality class tuning allows for adaptation of
conscious attention via rate distortion manifolds which generalize the idea of a retina. The Baars model emerges as an almost exact parallel to hierarchical regression, based, however, on the Shannon-McMillan rather than the Central Limit Theorem.

Wallace (2005b) recently proposed a somewhat different approach, using classic results from random and semirandom network theory (Erdos and Renyi, 1960; Albert and Barabasi, 2002; Newman, 2003) applied to a modular network of cognitive processors. The unconscious modular network structure of the brain is, of course, not random. However, in the spirit of the wag who said “all mathematical models are wrong, but some are useful”, the method serves as the foundation of a different, but roughly parallel, treatment of the Global Workspace to that given in Wallace (2005a), and hence as another basis for a benchmark model against which empirical data can be compared.

The first step is to argue for the existence of a network of loosely linked cognitive unconscious modules, and to characterize each of them by the richness of the canonical language — information source — associated with it. This is in some contrast to attempts to explicitly model neural structures themselves using network theory, e.g. the neuropercolation approach of Kozma et al. (2004, 2005), which nonetheless uses many similar mathematical techniques. Here, rather, we look at the necessary conditions imposed by the asymptotic limits of information theory on any realization of a cognitive process, be it biological wetware, silicon dryware, or some direct or systems-level hybrid. All cognitive processes, in this formulation, are to be associated with a canonical dual information source which will be constrained by the Rate Distortion Theorem, or, in the zero-error limit, the Shannon-McMillan Theorem. It is interactions between nodes in this abstractly defined network which will be of interest here, rather than whatever mechanism or biological system, or mixture of them, actually constitute the underlying cognitive modules.

The second step is to examine the conditions under which a giant component (GC) suddenly emerges as a kind of phase transition in a network of such linked cognitive modules, to determine how large that component is, and to define the relationship between the size of the component and the richness of the cognitive language associated with it. This is the candidate for Baars’ shifting Global Workspace of consciousness.

While Wallace (2005a) examines the effect of changing the average strength of nondisjunctive weak ties acting across linked unconscious modules, Wallace (2005b) focuses on changing the average number of such ties having a fixed strength, a complementary perspective whose extension via a kind of ‘renormalization’ leads to a far more general approach.

The third step, following Wallace (2005b), is to tune the threshold at which the giant component comes into being, and to tune vigilance, the threshold for accession to consciousness. Wallace’s (2005b) information theory modular network treatment can be enriched by introducing a groupoid formalism which is roughly similar to recent analyses of linked dynamic networks described by differential equation models (e.g. Golubitsky and Stewart, 2006; Stewart et al., 2003, Stewart, 2004; Weinstein, 1996; Connes, 1994; Bak et al., 2006). Internal and external linkages between information sources break the underlying groupoid symmetry, and introduce new structures, the global workspace and the effect of contexts, respectively. The analysis provides a foundation for further mathematical exploration of linked cognitive processes.

The generalization necessary for the study of institutional cognition is to examine the conditions under which cognitive modules may multitask, engaging in more than one giant component at the same time. This is something which the individual human mind does not do well, and that individual consciousness does not do at all. The obvious tradeoff, of course, is the very rapid flow of individual consciousness, a matter of a few hundred milliseconds, as opposed to the much slower, if considerably more comprehensive, operations of institutional cognition.

2. Cognition as language

Cognition is not consciousness. Most mental, and many physiological, functions, while cognitive in a formal sense, hardly ever become entrained into the Global Workspace of individual consciousness: one seldom is able to consciously regulate immune function, blood pressure, or the details of binocular tracking and bipedal motion, except to decide ‘what shall I look at’, ‘where shall I walk’. Nonetheless, many cognitive processes, conscious or unconscious, appear intimately related to language, broadly speaking. The construction is fairly straightforward (Wallace, 2000, 2005a, b).

Atlan and Cohen (1998) and Cohen (2000) argue, in the context of immune cognition, that the essence of cognitive function involves comparison of a perceived signal with an internal, learned picture of the world, and then, upon that comparison, choice of one response from a much larger repertoire of possible responses.

Cognitive pattern recognition-and-response proceeds by an algorithmic combination of an incoming external sensory signal with an internal ongoing activity — incorporating the learned picture of the world — and triggering an appropriate action based on a decision that the pattern of sensory activity requires a response.

More formally, a pattern of sensory input is mixed in an unspecified but systematic algorithmic manner with a pattern of internal ongoing activity to create a path of combined signals

\[ x = (a_0, a_1, ..., a_n, ...) \].

Each \( a_k \) thus represents some functional composition of internal and external signals. Wallace (2005a) provides two neural network examples.

This path is fed into a highly nonlinear, but otherwise similarly unspecified, decision oscillator, \( h \), which generates an output \( h(x) \) that is an element of one of two disjoint sets \( B_0 \) and \( B_1 \) of possible system responses. Let

\[ B_0 \equiv b_0, ..., b_k, \]

\[ B_1 \equiv b_{k+1}, ..., b_m. \]

Assume a graded response, supposing that if
\[ h(x) \in B_0, \]

the pattern is not recognized, and if

\[ h(x) \in B_1, \]

the pattern is recognized, and some action \( b_j, k + 1 \leq j \leq m \) takes place.

The principal objects of formal interest are paths \( x \) which trigger pattern recognition-and-response. That is, given a fixed initial state \( a_0 \), we examine all possible subsequent paths \( x \) beginning with \( a_0 \) and leading to the event \( h(x) \in B_1 \). Thus \( h(a_0, \ldots, a_j) \in B_0 \) for all \( 0 < j < m \), but \( h(a_0, \ldots, a_m) \in B_1 \).

For each positive integer \( n \), let \( N(n) \) be the number of high probability grammatical and syntactical paths of length \( n \) which begin with some particular \( a_0 \) and lead to the condition \( h(x) \in B_1 \). Call such paths ‘meaningful’, assuming, not unreasonably, that \( N(n) \) will be considerably less than the number of all possible paths of length \( n \) leading from \( a_0 \) to the condition \( h(x) \in B_1 \).

While combining algorithm, the form of the nonlinear oscillator, and the details of grammar and syntax, are all unspecified in this model, the critical assumption which permits inference on necessary conditions constrained by the asymptotic limit theorems of information theory is that the finite limit

\[
H = \lim_{n \to \infty} \frac{\log[N(n)]}{n}
\]

(1)

both exists and is independent of the path \( x \).

We call such a pattern recognition-and-response cognitive process ergodic. Not all cognitive processes are likely to be ergodic, implying that \( H \), if it indeed exists at all, is path dependent, although extension to nearly ergodic processes, in a certain sense, seems possible (Wallace, 2005a).

Invoking the spirit of the Shannon-McMillan Theorem, it is possible to define an adiabatically, piecewise stationary, ergodic information source \( X \) associated with stochastic variates \( X_j \) having joint and conditional probabilities \( P(a_0, \ldots, a_n) \) and \( P(a_n|a_0, \ldots, a_{n-1}) \) such that appropriate joint and conditional Shannon uncertainties satisfy the classic relations

\[
H[X] = \lim_{n \to \infty} \frac{\log[N(n)]}{n} = \lim_{n \to \infty} H(X_n|X_0, \ldots, X_{n-1}) = \lim_{n \to \infty} \frac{H(X_0, \ldots, X_n)}{n}.
\]

This information source is defined as dual to the underlying ergodic cognitive process (Wallace, 2005a).

Recall that the Shannon uncertainties \( H(\cdot) \) are cross-sectional law-of-large-numbers sums of the form

\[-\sum_k P_k \log[P_k], \]

where the \( P_k \) constitute a probability distribution. See Khinchin (1957), Ash (1990), or Cover and Thomas (1991) for the standard details.

3. The cognitive modular network symmetry groupoid

A formal equivalence class algebra can be constructed by choosing different origin points \( a_0 \) and \( a_2 \) and defining equivalence by the existence of a high probability meaningful path connecting two points. Disjoint partition by equivalence class, analogous to orbit equivalence classes for dynamical systems, defines the vertices of the proposed network of cognitive dual languages. Each vertex then represents a different information source dual to a cognitive process. This is not a representation of a neural network as such, or of some circuit in silicon. It is, rather, an abstract set of ‘languages’ dual to the cognitive processes instantiated by either biological wetware, social process, or their hybrids.

This structure is a groupoid, in the sense of Weinstein (1996). States \( a_j, a_k \) in a set \( A \) are related by the groupoid morphism if \( a_j, a_k \) exists a high probability grammatical path connecting them, and tuning across the various possible ways in which that can happen – the different cognitive languages – parametrizes the set of equivalence relations and creates the groupoid. This assertion requires some development.

Note that not all possible pairs of states \( (a_j, a_k) \) can be connected by such a morphism, i.e. by a high probability, grammatical and syntactical cognitive path, but those that can define the groupoid element, a morphism \( g = (a_j, a_k) \) having the natural inverse \( g^{-1} = (a_k, a_j) \). Given such a pairing, connection by a meaningful path, it is possible to define ‘natural’ end-point maps \( \alpha(g) = a_j, \beta(g) = a_k \) from the set of morphisms \( G \) into \( A \), and a formally associative product in the groupoid \( g_1 g_2 \) provided \( \alpha(g_1 g_2) = \alpha(g_1), \beta(g_1 g_2) = \beta(g_2), \) and \( \beta(g_1) = \alpha(g_2) \). Then the product is defined, and associative, i.e. \( (g_1 g_2)g_3 = g_1(g_2g_3) \).

In addition there are natural left and right identity elements \( \lambda_g, \rho_g \) such that \( \lambda_g g = g = g \rho_g \) whose characterization is left as an exercise (Weinstein, 1996).

An orbit of the groupoid \( G \) over \( A \) is an equivalence class for the relation \( a_j \sim A_k \) if and only if there is a groupoid element \( g \) with \( \alpha(g) = a_j \) and \( \beta(g) = a_k \).

The isotypy group of \( a \in X \) consists of those \( g \) in \( G \) with \( \alpha(g) = a = \beta(g) \).

In essence a groupoid is a category in which all morphisms have an inverse, here defined in terms of connection by a meaningful path of an information source dual to a cognitive process.

If \( G \) is any groupoid over \( A \), the map \( (\alpha, \beta) : G \to A \times A \) is a morphism from \( G \) to the pair groupoid of \( A \). The image of \( (\alpha, \beta) \) is the orbit equivalence relation \( \sim G \), and the functional kernel is the union of the isotropy groups. If \( f : X \to Y \) is a function, then the kernel of \( f \), \( \text{ker}(f) = \{(x_1, x_2) \in X \times X : \}

\]
$f(x_1) = f(x_2)$] defines an equivalence relation.

As Weinstein (1996) points out, the morphism $(\alpha, \beta)$ suggests another way of looking at groupoids. A groupoid over $A$ identifies not only which elements of $A$ are equivalent to one another (isomorphic), but it also parametrizes the different ways (isomorphisms) in which two elements can be equivalent, i.e. all possible information sources dual to some cognitive process. Given the information theoretic characterization of cognition presented above, this produces a full modular cognitive network in a highly natural manner.

The groupoid approach has become quite popular in the study of networks of coupled dynamical systems which can be defined by differential equation models, (e.g. Golubitsky and Stewart, 2006; Stewart et al. (2003), Stewart (2004)). Here we have outlined how to extend the technique to networks of interacting information sources which, in a dual sense, characterize cognitive processes, and cannot at all be described by the usual differential equation models. These latter, it seems, are much the spiritual offspring of 18th Century mechanical clock models. Cognitive and conscious processes in humans involve neither computers nor clocks, but remain constrained by the limit theorems of information theory, and these permit scientific inference on necessary conditions.

4. Internal forces breaking the symmetry groupoid

The symmetry groupoid, as we have constructed it for cognitive modules, in a kind of information space, is parametrized across that space by the possible ways in which states $a_j, a_k$ can be equivalent, i.e. connected by a meaningful path of an information source dual to a cognitive process. These are different, and in this approximation, non-interacting cognitive processes. But symmetry groupoids, like symmetry groups, are made to be broken: by internal cross-talk akin to spin-orbit interactions within a symmetric atom, and by cross-talk with slower, external, information sources, akin to putting a symmetric atom in a powerful magnetic or electric field.

As to the first process, suppose that linkages can fleetingly occur between the ordinarily disjoint cognitive modules defined by the network groupoid. In the spirit of Wallace (2005a), this is represented by establishment of a nonzero mutual information measure between them: a cross-talk which breaks the strict groupoid symmetry developed above.

Wallace (2005a) describes this structure in terms of fixed magnitude disjunctive strong ties which give the equivalence class partitioning of modules, and nondisjunctive weak ties which link modules across the partition, and parametrizes the overall structure by the average strength of the weak ties, to use Granovetter’s (1973) term. By contrast the approach of Wallace (2005b), which we outline here, is to simply look at the average number of fixed-strength nondisjunctive links in a random topology. These are obviously the two analytically tractable limits of a much more complicated regime.

Since we know nothing about how the cross-talk connections can occur, we will – at first – assume they are random and construct a random graph in the classic Erdos/Renyi manner. Suppose there are $M$ disjoint cognitive modules – $M$ elements of the equivalence class algebra of languages dual to some cognitive process – which we now take to be the vertices of a possible graph.

For $M$ very large, following Savante et al. (1993), when edges (defined by establishment of a fixed-strength mutual information measure between the graph vertices) are added at random to $M$ initially disconnected vertices, a remarkable transition occurs when the number of edges becomes approximately $M/2$. Erdos and Renyi (1960) studied random graphs with $M$ vertices and $(M/2)(1 + \mu)$ edges as $M \to \infty$, and discovered that such graphs almost surely have the following properties (Molloy and Reed, 1995, 1998; Grimmett and Stacey, 1998; Luczak, 1990; Aiello et al., 2000; Albert and Barabasi, 2002):

1] If $\mu < 0$, only small trees and unicyclic components are present, where a unicyclic component is a tree with one additional edge; moreover, the size of the largest tree component is $(\mu - \ln(1 + \mu))^{-1} + O(\log \log n)$.

2] If $\mu = 0$, however, the largest component has size of order $M^{2/3}$.

3] If $\mu > 0$, there is a unique giant component (GC) whose size is of order $M$; in fact, the size of this component is asymptotically $\alpha M$, where $\alpha = -\alpha^{-1} \ln((1 - \alpha) - 1)$, which has an explicit solution for $\alpha$ in terms of the Lambert W-function. Thus, for example, a random graph with approximately $M \ln(2)$ edges will have a giant component containing $\approx M/2$ vertices.

Such a phase transition initiates a new, collective, cognitive phenomenon. At the level of the individual mind, unconscious cognitive modules link up to become the Global Workspace of consciousness, emergently defined by a set of cross-talk mutual information measures between interacting unconscious cognitive submodules. The source uncertainty, $H$, of the language dual to the collective cognitive process, which characterizes the richness of the cognitive language of the workspace, will grow as some monotonic function of the size of the GC, as more and more unconscious processes are incorporated into it. Wallace (2005b) provides details.

Others have taken similar network phase transition approaches to assemblies of neurons, e.g. neuropercolation (Kozma et al., 2004, 2005), but their work has not focused explicitly on modular networks of cognitive processes, which may or may not be instantiated by neurons. Restricting analysis to such modular networks finesses much of the underlying conceptual difficulty, and permits use of the asymptotic limit theorems of information theory and the import of techniques from statistical physics, a matter we will discuss later.

5. External forces breaking the symmetry groupoid

Just as a higher order information source, associated with the GC of a random or semirandom graph, can be constructed out of the interlinking of unconscious cognitive modules by mutual information, so too external information sources, for example in humans the cognitive immune and other physiologic systems, and embedding sociocultural structures, can be represented as slower-acting information sources whose influence on the GC can be felt in a collective mutual information measure. For machines or institutions these would be the onion-like ‘structured environment’, to be viewed as among Baars’ contexts (Baars, 1988, 2005; Baars and
Franklin, 2003). The collective mutual information measure will, through the Joint Asymptotic Equipartition Theorem which generalizes the Shannon-McMillian Theorem, be the splitting criterion for high and low probability joint paths across the entire system.

The tool for this is network information theory (Cover and Thomas, 1991, p. 388). Given three interacting information sources, \( Y_1, Y_2, Z \), the splitting criterion, taking \( Z \) as the ‘external context’, is given by

\[
I(Y_1, Y_2|Z) = H(Z) + H(Y_1|Z) + H(Y_2|Z) - H(Y_1, Y_2, Z),
\]

(2)

where \( H(\ldots|\ldots) \) and \( H(\ldots, \ldots, \ldots) \) represent conditional and joint uncertainties (Khinchin, 1957; Ash, 1990; Cover and Thomas, 1991).

This generalizes to

\[
I(Y_1, \ldots, Y_n|Z) = H(Z) + \sum_{j=1}^{n} H(Y_j|Z) - H(Y_1, \ldots, Y_n, Z).
\]

(3)

If we assume the Global Workspace/Giant Component to involve a very rapidly shifting, and indeed highly tunable, dual information source \( X \), embedding contextual cognitive modules like the immune system will have a set of significantly slower-responding sources \( Y_j, j = 1..n \), and external social, cultural and other environmental processes will be characterized by even more slowly-acting sources \( Z_k, k = 1..n \). Mathematical induction on equation (3) gives a complicated expression for a mutual information splitting criterion which we write as

\[
I(X|Y_1, \ldots, Y_n, Z_1, \ldots, Z_n).
\]

(4)

This encompasses a fully interpenetrating biopsychosociocultural structure for individual consciousness, one in which Baars’ contexts act as important, but flexible, boundary conditions, defining the underlying topology available to the far more rapidly shifting global workspace (Wallace, 2005a, b).

This result does not commit the mereological fallacy which Bennett and Hacker (2003) impute to excessively neurocentric perspectives on consciousness in humans, that is, the mistake of imputing to a part of a system the characteristics which require functional entirety. The underlying concept of this fallacy should extend to machines interacting with their environments, and its baleful influence probably accounts for a significant part of the failure of Artificial Intelligence to deliver. See Wallace (2006) for further discussion.

6. Punctuation phenomena

As a number of researchers have noted, in one way or another, – see Wallace, (2005a) for discussion – equation (1),

\[
H \equiv \lim_{n \to \infty} \frac{\log[N(n)]}{n},
\]

is homologous to the thermodynamic limit in the definition of the free energy density of a physical system. This has the form

\[
F(K) = \lim_{V \to \infty} \frac{\log[Z(K)]}{V},
\]

(5)

where \( F \) is the free energy density, \( K \) the inverse temperature, \( V \) the system volume, and \( Z(K) \) is the partition function defined by the system Hamiltonian.

Wallace (2005a) shows at some length how this homology permits the natural transfer of renormalization methods from statistical mechanics to information theory. In the spirit of the Large Deviations Program of applied probability theory, this produces phase transitions and analogs to evolutionary punctuation in systems characterized by piecewise, adiabatically stationary, ergodic information sources. These biological phase changes appear to be ubiquitous in natural systems and can be expected to dominate machine behaviors as well, particularly those which seek to emulate biological paradigms. Wallace (2002) uses these arguments to explore the differences and similarities between evolutionary punctuation in genetic and learning plateaus in neural systems.

7. Institutional multitasking

The random network development above is predicated on there being a variable average number of fixed-strength linkages between components. Clearly, the mutual information measure of cross-talk is not inherently fixed, but can continuously vary in magnitude. This we address by a parametrized renormalization. In essence the modular network structure linked by mutual information interactions has a topology depending on the degree of interaction of interest. Suppose we define an interaction parameter \( \omega \), a real positive number, and look at geometric structures defined in terms of linkages which are zero if mutual information is less than, and ‘renormalized’ to unity if greater than, \( \omega \). Any given \( \omega \) will define a regime of giant components of network elements linked by mutual information greater than or equal to it.

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The fundamental conceptual trick at this point is to invert the argument: A given topology for the giant component will, in turn, define some critical value, \( \omega_c \), so that network elements interacting by mutual information less than that value will be unable to participate, i.e. will be locked out and not be consciously perceived. We hence are assuming that the \( \omega \) is a tunable, syntactically-dependent, detection limit, and depends critically on the instantaneous topology of the giant component defining, for the human mind, the global workspace of consciousness. That topology is, fundamentally, the basic tunable syntactic filter across the underlying modular symmetry groupoid, and variation in \( \omega \) is only one aspect of a much more general topological shift. More detailed analysis is given below in terms of a topological rate distortion manifold.

There is considerable empirical evidence from fMRI brain imaging experiments to show that individual human consciousness involves a single global workspace, a matter leading necessarily to the phenomenon of inattentional blindness. Cognitive submodules within institutions, – individuals, departments, formal and informal workgroups – by contrast, can do more than one thing, and indeed, are usually required to multitask. Clearly this will lessen the probability of inattentional blindness, but, we will find, does not eliminate it.

We must postulate a set of crosstalk information measures between cognitive submodules, each associated with its own giant component having its own special topology.

Suppose the set of giant components at some ‘time’ \( k \) is characterized by a set of parameters \( \Omega_k \equiv \omega_1^k, ..., \omega_m^k \). Fixed parameter values define a particular giant component set having a particular set of topological structures. Suppose that, over a sequence of ‘times’ the set of giant components can be characterized by a (possibly coarse-grained) path \( x_n = \Omega_0, \Omega_1, ..., \Omega_{n-1} \) having significant serial correlations which, in fact, permit definition of an adiabatically, piecewise stationary, ergodic (APSE) information source in the sense of Wallace (2005a). Call that information source \( X \).

Suppose, again in the manner of Wallace (2005a), that a set of (external or internal) signals impinging on the set of giant components, is also highly structured and forms another APSE information source \( Y \) which interacts not only with the system of interest globally, but specifically with the tuning parameters of the set of giant components characterized by \( X \). \( Y \) is necessarily associated with a set of paths \( y_n \).

Pair the two sets of paths into a joint path \( z_n \equiv (x_n, y_n) \), and invoke some inverse coupling parameter, \( K \), between the information sources and their paths. By the arguments of Wallace (2005a) this leads to phase transition punctuation of \( I[K] \), the mutual information between \( X \) and \( Y \), under either the Joint Asymptotic Equipartition Theorem, or, given a distortion measure, under the Rate Distortion Theorem.

\( I[K] \) is a splitting criterion between high and low probability pairs of paths, and partakes of the homology with free energy density described in Wallace (2005a). Attentional focusing by the institution then itself becomes a punctuated event in response to increasing linkage between the organization and an external structured signal, or some particular system of internal events. This iterated argument parallels the extension of the General Linear Model into the Hierarchical Linear Model of regression theory.

Call this the Hierarchical Cognitive Model (HCM). For individual consciousness, there is only one giant component. For an institution, there will be a larger set of them.

8. Cognitive quasi-thermodynamics

A fundamental homology between the information source uncertainty dual to a cognitive process and the free energy density of a physical system arises, in part, from the formal similarity between their definitions in the asymptotic limit. Information source uncertainty can be defined as in equation (1). This is quite analogous to the free energy density of a physical system, equation (5).

Feynman (1996) provides a series of physical examples, based on Bennett’s work, where this homology is, in fact, an identity, at least for very simple systems. Bennett argues, in terms of irreducibly elementary computing machines, that the information contained in a message can be viewed as the work saved by not needing to recompute what has been transmitted.

Feynman explores in some detail Bennett’s microscopic machine designed to extract useful work from a transmitted message. The essential argument is that computing, in any form, takes work, the more complicated a cognitive process, measured by its information source uncertainty, the greater its energy consumption, and our ability to provide energy to the brain is limited. Inattentinal blindness, we will argue, emerges as an inevitable thermodynamic limit on processing capacity in a topologically-fixed global workspace, i.e. one which has been strongly configured about a particular task.

Understanding the time dynamics of cognitive systems away from phase transition critical points requires a phenomenology similar to the Onsager relations of nonequilibrium thermodynamics. If the dual source uncertainty of a cognitive process is parametrized by some vector of quantities \( K \equiv (K_1, ..., K_m) \), then, in analogy with nonequilibrium thermodynamics, gradients in the \( K_j \) of the disorder, defined as

\[
S \equiv H(K) - \sum_{j=1}^{m} K_j \partial H/\partial K_j
\]

(6)

become of central interest.

Equation (6) is similar to the definition of entropy in terms of the free energy density of a physical system, as suggested by the homology between free energy density and information source uncertainty described above.

Pursuing the homology further, the generalized Onsager relations defining temporal dynamics become
\[
dK_i/dt = \sum_i L_{j,i} \partial S/\partial K_i,
\]

\[(7)\]

where the \(L_{j,i}\) are, in first order, constants reflecting the nature of the underlying cognitive phenomena. The \(L\)-matrix is to be viewed empirically, in the same spirit as the slope and intercept of a regression model, and may have structure far different than familiar from more simple chemical or physical processes. The \(\partial S/\partial K\) are analogous to thermodynamic forces in a chemical system, and may be subject to override by external physiological driving mechanisms (Wallace, 2005c).

Equations (6) and (7) can be derived in a simple parameter-free covariant manner which relies on the underlying topology of the information source space implicit to the development. We suppose that different physiological cognitive phenomena have, in the sense of Wallace (2000, 2005, Ch. 3), dual information sources, and are interested in the local properties of the system near a particular reference state. We impose a topology on the system, so that, near a particular ‘language’ \(A\), dual to an underlying cognitive process, there is (in some sense) an open set \(U\) of closely similar languages \(\hat{A}\), such that \(A, \hat{A} \subset U\). Note that it may be necessary to coarse-grain the physiological responses to define these information sources. The problem is to proceed in such a way as to preserve the underlying essential topology, while eliminating ‘high frequency noise’. The formal tools for this can be found, e.g., in Chapter 8 of Burago et al. (2001).

Other approaches to constructing a metric on \(U\) may be possible.

Suppose the system to be set in some reference configuration \(A_0\). To obtain the unperturbed dynamics of that state, we impose a Legendre transform using this derivative, defining another scalar

\[
S \equiv H - M dH/dM.
\]

\[(10)\]

The simplest possible Onsager relation – again an empirical equation like a regression model – in this case becomes

\[
dM/dt = L dS/dM,
\]

\[(11)\]

where \(t\) is the time and \(dS/dM\) represents an analog to the thermodynamic force in a chemical system. This is seen as acting on the reference state \(A_0\). For

\[
dS/dM\big|_{A_0} = 0,
\]

\[
d^2S/dM^2\big|_{A_0} > 0
\]

\[(12)\]

the system is quasistable, a Black hole, if you will, and externally imposed forcing mechanisms will be needed to effect...
a transition to a different state. We shall explore this circumstance below in terms of the concept of ecosystem resilience.

Conversely, changing the direction of the second condition, so that

\[ dS^2 / dM^2 |_{\alpha_0} < 0, \]

leads to a repulsive peak, a White hole, representing a possibly unattainable realm of states.

Explicit parametrization of \( M \) introduces standard – and quite considerable – notational complications (e.g. Burago et al., 2001; Auslander, 1967): Imposing a metric for different cognitive dual languages parametrized by \( K \) leads to Riemannian, or even Finsler, geometries (Wallace, 2005c), including the usual geodesics.

9. Attentional focus: the simplest rate distortion manifold

The second order iteration above – analogous to expanding the General Linear Model to the Hierarchical Linear Model – which involved paths in parameter space, can itself be significantly extended. This produces a generalized tunable retina model which can be interpreted as a ‘Rate Distortion manifold’, a concept which further opens the way for import of a vast array of tools from geometry and topology.

Suppose, now, that threshold behavior for institutional reaction requires some elaborate system of nonlinear relationships defining a set of renormalization parameters \( \Omega_k \equiv \omega_1^k, \ldots, \omega_m^k \). The critical assumption is that there is a tunable zero order state, and that changes about that state are, in first order, relatively small, although their effects on punctuated tuning of institutional attention is now characterized by a ‘higher’ dual information source – an embedding generalized language – so that the paths of the operators \( R_k \) are autocorrelated, then the autocorrelated paths in \( \Omega_k \) represent output of a parallel information source which is, given Rate Distortion limitations, apparently a grossly simplified, and hence highly distorted, picture of the ‘higher’ conscious process represented by the \( R \)-operators, having \( m \) as opposed to \( m \times m \) components.

High levels of distortion may not necessarily be the case for such a structure, provided it is properly tuned to the incoming signal. If it is inappropriately tuned, however, then distortion may be extraordinary.

Let us examine a single iteration in more detail, assuming now there is a (tunable) zero reference state, \( R_0 \), for the sequence of operators \( R_k \), and that

\[ \Omega_{k+1} = (R_0 + \delta R_{k+1}) \Omega_k, \]

(15)

where \( \delta R_k \) is ‘small’ in some sense compared to \( R_0 \).

Note that in this analysis the operators \( R_k \) are, implicitly, determined by linear regression. We thus can invoke a quasi-diagonalization in terms of \( R_0 \). Let \( Q \) be the matrix of eigenvectors which Jordan-block-diagonalizes \( R_0 \). Then

\[ Q \Omega_{k+1} = (QR_0Q^{-1} + Q \delta R_{k+1} Q^{-1}) Q \Omega_k. \]

(16)

If \( Q \Omega_k \) is an eigenvector of \( R_0 \), say \( Y_j \) with eigenvalue \( \lambda_j \), it is possible to rewrite this equation as a generalized spectral expansion

\[ Y_{k+1} = (J + \delta J_{k+1}) Y_j \equiv \lambda Y_j + \delta Y_{k+1} \]

where \( \lambda \) is an eigenvector of \( R_0 \), say \( Y_j \) with eigenvalue \( \lambda_j \), it is possible to rewrite this equation as a generalized spectral expansion
\[ a_i | \ll | \lambda_j |, | a_{i+1} | \ll | a_i |. \]

(18)

The point is that, provided \( R_0 \) has been tuned so that this condition is true, the first few terms in the spectrum of this iteration of the eigenstate will contain most of the essential information about \( \delta R_{k+1} \). This appears quite similar to the detection of color in the retina, where three overlapping non-orthogonal eigenmodes of response are sufficient to characterize a huge plethora of color sensation. Here, if such a tuned spectral expansion is possible, a very small number of observed eigenmodes would suffice to permit identification of a vast range of changes, so that the rate-distortion constraints become quite modest. That is, there will not be much distortion in the reduction from paths in \( R \)-space to paths in \( \Omega \)-space. Inappropriate tuning, however, can produce very marked distortion, even institutional inattentiveness blindness, in spite of multitasking.

Note that higher order Rate Distortion Manifolds are likely to give better approximations than lower ones, in the same sense that second order tangent structures give better, if more complicated, approximations in conventional differentiable manifolds (e.g. Pohl, 1962).

Indeed, Rate Distortion Manifolds can be quite formally described using standard techniques from topological manifold theory (Glaubrock, 2006). The essential point is that a rate distortion manifold is a topological structure which constrains the ‘stream of institutional consciousness’ much the way a riverbank constrains the flow of the river it contains. This is a fundamental insight, which we pursue further.

10. The topology of cognition

The groupoid treatment of modular cognitive networks above defined equivalence classes of states according to whether they could be linked by grammatical/syntactical high probability ‘meaningful’ paths. Next we ask the precisely complementary question regarding paths: For any two particular given states, is there some sense in which we can define equivalence classes across the set of meaningful paths linking them?

This is of particular interest to the second order hierarchical model which, in effect, describes a universality class tuning of the renormalization parameters characterizing the dancing, flowing, tunably punctuated accession to consciousness.

A closely similar question is central to recent algebraic geometry approaches to concurrent, i.e. highly parallel, computing (e.g. Pratt, 1991; Goubault and Raussens, 2002; Goubault, 2003), which we adapt.

For the moment we restrict the analysis to a giant component system characterized by two renormalization parameters, say \( \omega_1 \) and \( \omega_2 \), and consider the set of meaningful paths connecting two particular points, say \( a \) and \( b \), in the two dimensional \( \omega \)-space of figure 1. The generalized quasi-Onsager arguments surrounding equations (6), (7) and (12) suggests that there may be regions of fatal attraction and strong repulsion, Black holes and White holes, which can either trap or deflect the path of institutional cognition.

Figures 1a and 1b show two possible configurations for a Black and a White hole, diagonal and cross-diagonal. If one requires path monotonicity – always increasing or remaining the same – then, following, e.g. Goubault (2003, figs. 6,7), there are, intuitively, two direct ways, without switchbacks, that one can get from \( a \) to \( b \) in the diagonal geometry of figure 1a, without crossing a Black or White hole, but there are three in the cross-diagonal structure of figure 1b.

Elements of each ‘way’ can be transformed into each other by continuous deformation without crossing either the Black or White hole. Figure 1a has two additional possible monotonic ways, involving over/under switchbacks, which are not drawn. Relaxing the monotonicity requirement generates a plethora of other possibilities, e.g. loopings and backwards switchbacks, whose consideration is left as an exercise. It is not clear under what circumstances such complex paths can be meaningful, a matter for further study.

These ways are the equivalence classes defining the topological structure of the two different \( \omega \)-spaces, analogs to the fundamental homotopy groups in spaces which admit of loops (e.g. Lee, 2000). The closed loops needed for classical homotopy theory are impossible for this kind of system because of the ‘flow of time’ defining the output of an information source – one goes from \( a \) to \( b \), although, for nonmonotonic paths, intermediate looping would seem possible. The theory is thus one of directed homotopy, dihomotopy, and the central question revolves around the continuous deformation of paths in \( \omega \)-space into one another, without crossing Black or White holes. Goubault and Raussens (2002) provide another introduction to the formalism.

These ideas can, of course, be applied to lower level cognitive modules as well as to the second order hierarchical cognitive model of institutional cognition where they are, perhaps, of more central interest.

We propose that empirical study will show how the influence of cultural heritage or developmental history defines quite different dihomotopies of attentional focus in human organizations. That is, the topology of blind spots and their associated patterns of perceptual completion in human organizations will be culturally or developmentally modulated. It is this developmental cultural topology of multitasking organization attention which, acting in concert with the inherent
limitations of the rate distortion manifold, generates the pattern of organizational inattentional blindness.

Such considerations, and indeed the Black Hole development of equation (12), suggest that a multitasking organization which becomes trapped in a particular pattern of behavior cannot, in general, expect to emerge from it in the absence of some external forcing mechanisms, usually an evolutionary selection pressure or ‘market force’.

This sort of behavior is central to ecosystem resilience theory.

Ecosystem theorists, in fact, recognize several different kinds of resilience (e.g. Gunderson, 2000). The first, which they call ‘engineering resilience’, since it is particularly characteristic of machines and man-machine interactions, involves the rate at which a disturbed system returns to a presumed single, stable, equilibrium condition, following perturbation. From that limited perspective, a resilient system is one which quickly returns to its one stable state.

Not many biological or social phenomena seem resilient in this simplistic sense.

Holling’s (1973) particular contribution was to recognize that sudden transitions between different, at best quasi-stable, domains of relation among ecosystem variates were possible, i.e. that more than one ‘stable’ state was possible for real ecosystems. Gunderson (2000) puts the matter as follows:

“One key distinction between these two types of resilience lies in assumptions regarding the existence of multiple [quasi]-stable states. If it is assumed that only one stable state exists or can be designed to exist, then the only possible definition and measures for resilience are near equilibrium ones – such as characteristic return time... The concept of ecological resilience presumes the existence of multiple stability domains and the tolerance of the system to perturbations that facilitate transitions among stable states. Hence, ecological resilience refers to the width or limit of a stability domain and is defined by the magnitude of disturbance that a system can absorb before it changes stable states... The presence of multiple [quasi]-stable states and transitions among them [has] been [empirically] described in a [large] range of ecological systems.”

The topology of institutional cognition provides a tool for study of resilience in human organizations or social systems. Apparently the set of directed homotopy equivalence classes described above formally classifies quasi-equilibrium states, and thus characterizes the different possible ecosystem resilience modes.

**DISCUSSION AND CONCLUSIONS**

The simple groupoid defined by underlying an institution’s cognitive modular structure can be broken by intrusion of (rapid) crosstalk within it, and by the imposition of (slower) crosstalk from without – market forces and the embedding culture. The former, if strong enough, can initiate a set of topologically-determined giant component global workspaces, in a punctuated manner, while the latter deform the underlying topology of the entire system, the directed homotopy limiting what paths can actually be traversed. Broken symmetry creates richer structure in systems characterized by groupoids, just as it does for those characterized by groups.

Multitasking institutional attention acts through a Rate Distortion manifold, a kind of retina-like filter for grammatical and syntactical meaningful paths. Signals outside the topologically constrained tunable syntax/grammar bandpass of this manifold are subject to lessened probability of punctuated conscious detection: organizational inattentional blindness. Culture and path-dependent developmental history will, according to this model, profoundly affect the phenomenon by imposing additional topological constraints defining the ‘surface’ along which this second order behavior can (and cannot) glide.

Glazebrook (2006) has suggested that, lurking in the background of this basic construction, is what Bak et al. (2006) call a groupoid atlas, i.e. an extension of topological manifold theory to groupoid mappings. Also lurking is identification and exploration of the natural groupoid convolution algebra which so often marks these structures (e.g. Weinstein, 1996; Connes, 1994).

Consideration suggests, in fact, that a path may be meaningful according to the groupoid parametization of all possible dual information sources, and that tuning is done across that parametization via a rate distortion manifold.

Implicit, however, are the constraints imposed by embedding cultural heritage or institutional history, which may further limit the properties of $R_0$, i.e. hold it to a developmentally determined topology.

Here we have attempted to reexpress this trade-off in terms of a syntactical/grammatical version of conventional signal theory, i.e. as a ‘tuned meaningful path’ form of the classic balance between sensitivity and selectivity, as particularly constrained by the directed homotopy imposed by cultural heritage on a basic institutional experience that is itself the outcome of historical process.

Overall, this analysis is analogous to, but more complicated than, Wallace’s information dynamics instantiation of Baars’ Global Workspace theory (Wallace, 2005a, b; 2006). Intuitively, one suspects that the higher the dimension of the second order attentional Rate Distortion Manifold, that is, the greater the multitasking, the broader the effective bandwidth of attentional focus, and the less likely is inattentional blindness. For a conventional differentiable manifold, a second or higher order tangent space would give a better approximation to the local manifold structure than a simple plane (Pohl, 1962).

It is not difficult to introduce the evolutionary selection pressures of market forces into this model, using the approach of Wallace (2002), and this is left to the interested reader as an exercise.

Nonetheless, inattentional blindness, while constrained by multitasking, is not eliminated by it. This suggests that
higher order institutional cognition, the generalization of individual consciousness, is subject to canonical and idiosyncratic patterns of failure analogous to, but perhaps more subtle than, the kind of disorders described in Wallace (2005b, 2006). Indeed, while machines designed along these principles – i.e. multitasking Global Workspace devices – could be spectacularly efficient at many complex tasks, ensuring their stability might be even more difficult than for intelligent, and hence conscious, machines designed as analogs of the human mind.

We have generalized the Global Workspace model of individual consciousness to an analogous second order treatment of multitasking human organizations, and found, among other things, that multitasking significantly reduces, but cannot eliminate, the likelihood of inattentional blindness, of over-focus on one task to the exclusion of other powerful patterns of threat or affordance. In all, however, the hierarchichal cognitive model appropriate to institutional cognition is considerably more complicated than that for individual human consciousness, which, perhaps in a tradeoff permitting rapid response to environmental stimulation, seems biologically limited to a single shifting, tunable giant component structure. Human institutions, by contrast appear able to entertain several, and perhaps many, such global workspaces simultaneously, although these must operate at a much slower rate than is possible for individual consciousness.

Shared culture seems to provide far more than merely a shared language for the establishment of the human organizations which enable our adaptation to, or alteration of, our varied environments. It also may provide the stabilizing mechanisms needed to overcome many of the canonical and idiosyncratic failure modes inherent to such organizations. Culture is truly as much a part of human biology as the enamel on our teeth (Richerson and Boyd, 2004).

We have shown, in sum, that institutional cognition, most especially its emergent second order manifestation through generalized weak ties, is far more complicated, if much slower, than individual consciousness, although both are confined by the topological contexts of culture and developmental history. The proper understanding of such phenomena, however, requires the use of cutting edge methods.

Some comparison with other approaches is warranted, and we take first the example of Robert Sampson’s ‘collective efficacy’ view of community function (Sampson, Raudenbush and Earls, 1997; Sampson, 2004). A large and growing body of sociological research, beginning with Granovetter (1973), emphasizes the essential role of nondisjunctive ‘weak’ social ties within a community, that is, ties which operate across such classifications as age cohort, ethnicity, religion, occupation, institutional membership, and so on. Sampson’s concept of ‘collective efficacy’ is a recent reworking of the basic idea (Sampson, 2004):

“...[C]ollective efficacy [means] an emphasis on shared beliefs in a neighborhood’s capability for action to achieve an intended effect, coupled with an active sense of engagement on the part of residents.

Some density of social networks is essential... [b]ut the key theoretical point is that networks have to be activated to be ultimately meaningful. Collective efficacy therefore helps to elevate the ‘agentic’ aspect of social life over a perspective centered on the accumulation of stocks of [social capital]. This is consistent with a redefinition of social capital in terms of expectations for action within a collectivity... [in sum] social networks foster the conditions under which collective efficacy may flourish, but they are not sufficient for the exercise of control.”

From the viewpoint of our analysis, what Sampson invokes is a limited version of community cognition, the ability of a neighborhood to perceive patterns of threat or opportunity, to compare those perceived patterns with an internal, shared, picture of the world, and to choose one or a few collective actions from a much larger repertory of those possible, and to carry them out. Disjunctive or ‘strong’ social ties define some of the underlying cognitive modules – collective and individual – within the neighborhood. Weak ties, from our perspective, are those which link such modules – individual or collective - across the community. Individuals, defined subgroups, or formal organizations, may have multiple roles within that community, permitting the formation of multiple global workspaces, if the strength of the various weak ties linking them is sufficient. Institutional cognition, in the sense of this work, emerges as a dynamic, collective phenomenon. Cultural constraints and developmental trajectory serve as ‘contexts’ to both stabilize and direct the resulting cognitive processes, which may still fail through inattentional blindness, resource limitation, or other pathologies.

This is, however, not Sampson’s static, cross-sectional, structure, but, rather, is deeply constrained, not just by shared culture, but by the path dependent historic development of the community itself. Our own work (e.g. Wallace and Wallace, 1997; D. Wallace and R. Wallace, 1998, 1998a; Wallace and Fullilove, 1999; Wallace et al., 1996) and that of others (e.g. Fullilove, 2004) demonstrates that ‘planned shrinkage’, ‘urban renewal’, or other disruptions of weak ties akin to ethnic cleansing, can place neighborhoods onto decades-long trajectories of social disintegration which short-circuit effective community cognition. This is, indeed, a fundamental political purpose of such programs.

There are other treatments of collective consciousness. Thomas Burns and his collaborators have, at times, focused particularly on the role of social process in understanding consciousness. Burns and Engdahl (200x) write

“What is particularly striking about the academic consciousness industry is the absence of sociology...

A collective has the capacity in its collective representations and communications about what it can (and cannot) do, or should do (or should not do). It monitors its activities, its achievements and failures, and... analyzes and discusses itself as a defined and developing collective agent... a collective has
potentially a rich basis not only for talking about, discussing, agreeing (or disagreeing) about a variety of objects... but it also has a means to conceptualize and develop alternative types of social relationships, effective forms of leadership, coordination and control, and... new normative orders and institutional arrangements... These potentialities enable systematic, directed problem solving, and the generation of variety and complex strategies. In particular selective environments, these make for major evolutionary advantages...

[However]...[c]ollective representations and reflectivity and directed problem-solving based on them may prevent human groups from experiencing or discovering the un-represented or un-named; unrecognized or poorly defined problems cannot be dealt with... Reflective and problem-solving powers may then be distorted, the generation of alternatives and varieties narrow and largely ineffective, and social innovation and transformation misdirected and possibly self-destructive...

The criticism of the academic consciousness industry is most apt.

From the perspective of our formal development, Burns and Engdahl (200x, 1998a, b) are describing institutional cognition and something much like inattentional blindness. Our innovation is to propose that the particular evolutionary advantage of such cognition is its potential ability to entertain several global workspaces simultaneously, and thus raise overall action capacity while reducing, but not eliminating, inattentional blindness.

We end where we began. Humans in small, well trained, disciplined groups, are the most efficient and fearsome predators on Earth. Partly, this is because the institutional cognition of such groups, while not operating at the few hundred milliseconds of individual consciousness, is still very fast, while having both improved ability to act and decrease in the likelihood of being blindsided.

Given the massive overt and structural violence of the last century, however, our propensity to very large-scale institutional cognition may, over the long term, come to be viewed as a seriously defective evolutionary adaptation.

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**Figure Captions**

**Figure 1a.** Diagonal Black and White holes in the two dimensional $\omega$-plane. Only two direct paths can link points $a$ and $b$ which are continuously deformable into one another without crossing either hole. There are two additional monotonic switchback paths which are not drawn.

**Figure 1b.** Cross-diagonal Black and White holes as in 1a. Three direct equivalence classes of continuously deformable paths can link $a$ and $b$. Thus the two spaces are topologically distinct. Here monotonic switchbacks are not possible, although relaxation of that condition can lead to ‘backwards’ switchbacks and intermediate loopings.